

# Deutsche Bank



3rd Chile One-on-One Conference London, May 2013

### Agenda



**Company overview** 

**Global industry update** 

**Financial performance** 

**Business plan** 

**Conclusion** 

### Vertically integrated company

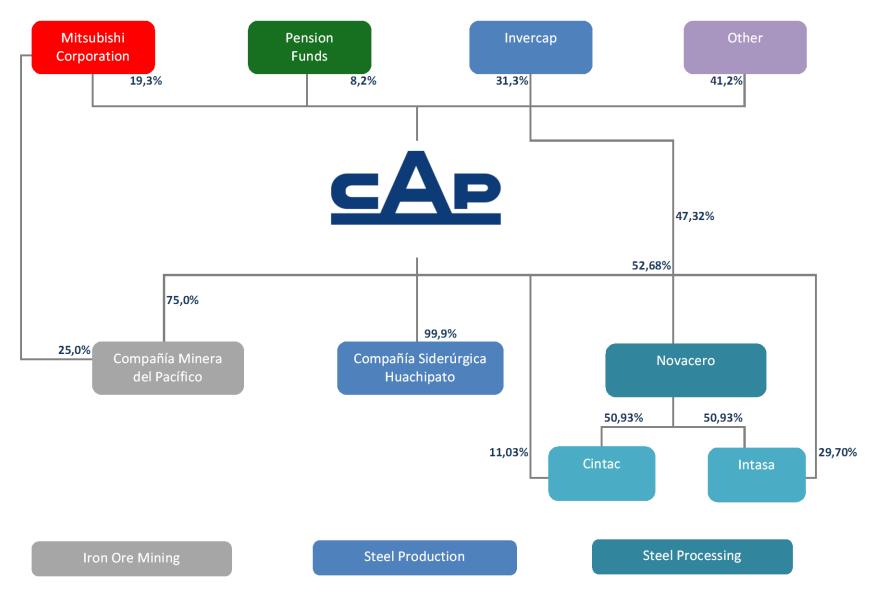


- Exports iron ore products, mainly to Asia
- Produces steel for the domestic market
- Processes value-added steel solutions in Chile, Peru and Argentina
- Consolidated Revenues, EBITDA and Net Income of US\$ 2.5 billion, US\$ 764
  million and US\$ 231 million, respectively in 2012



#### Corporate structure





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#### Iron ore mining operations



Consist of three different and independent areas of operation in the north of Chile, located around the cities of La Serena, Vallenar and Copiapó:

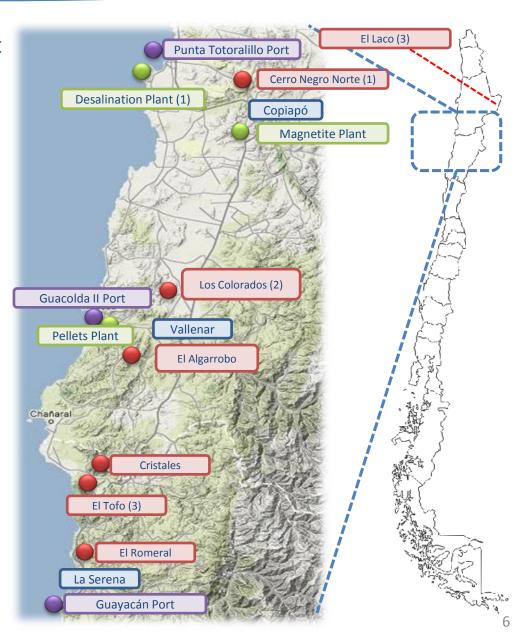
Cities

Mines

**Plants** 

**Ports** 

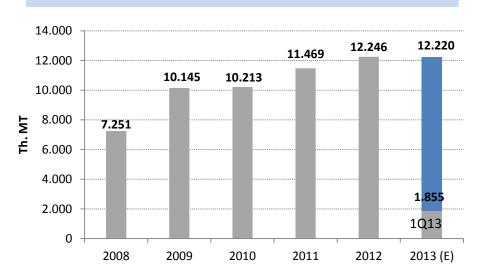
- (1) Under construction
- (2) Under expansion process
- (3) Under evaluation



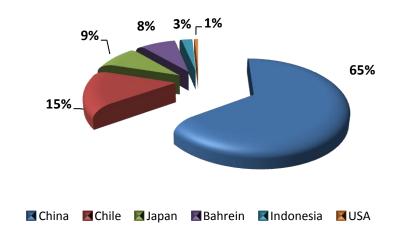
### Shipments and markets

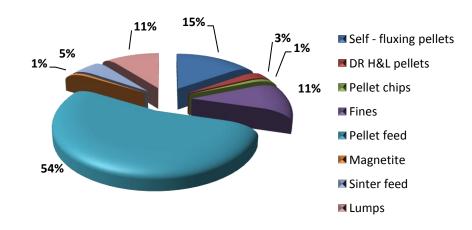






#### **Shipments by markets and products 2012**





#### Resources and reserves of magnetite ore



Mine / Deposit	Total Minera	al Resources (1)	Reserves (2)		
	MTM	Grade (% Fe)	MTM	Grade (% Fe)	
<b>Existing operations</b>					
Los Colorados (under expansion)	986	34,8%	244	46,4%	
El Romeral	459	28,3%	105	30,2%	
El Algarrobo	133	45,9%	46	49,3%	
Hierro Atacama I - Candelaria (3)	268	10,0%	268	10,0%	
Projects under construction					
Cerro Negro Norte	377	32,8%	189	36,5%	
Reserves for future development					
Tofo District	1.671	26,0%	690	28,7%	
El Laco	734	49,2%	376	56,7%	
El Algarrobo District	590	32,8%	118	35,5%	
Cristales	149	32,0%	2	57,3%	
Total	5.367	32,1%	2.040	35,2%	

Source: CAP

- As a result of continued successful exploration campaigns, iron ore resources have increased progressively over the years, reaching 5.367 million MT in 2012
- Current resources would allow for a potential production of over 40 million MT per year

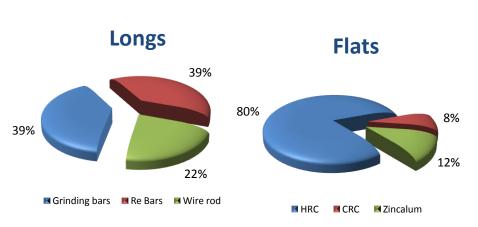
<sup>(1)</sup> Those minerals measured on a geological ore content feasible of being mined. (2) Those minerals measured on a geological content feasible of being mined economically. (3) CMP has the contract for processing the tailings of the Candelaria copper mine.

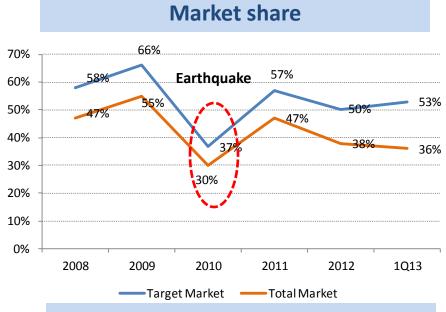


#### Steel production

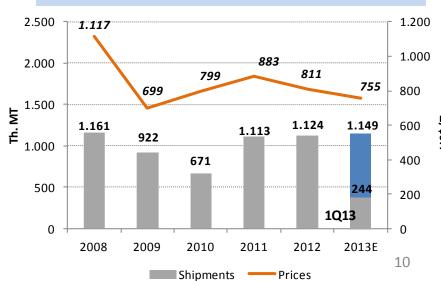


- The leader in Chile's steel market
- 1.45 million tons of annual liquid steel production capacity
- Strong long term commercial relations with customers in Chile
- Products mix 2012: 64% longs36% flats





#### **Shipments and prices**





### Steel processing



- Creates value-added solutions for the construction, industry and infrastructure sectors in Chile, Peru and Argentina
- Chile is Latinamerica's most advanced user of steel in construction
- Seeks to promote steel consumption







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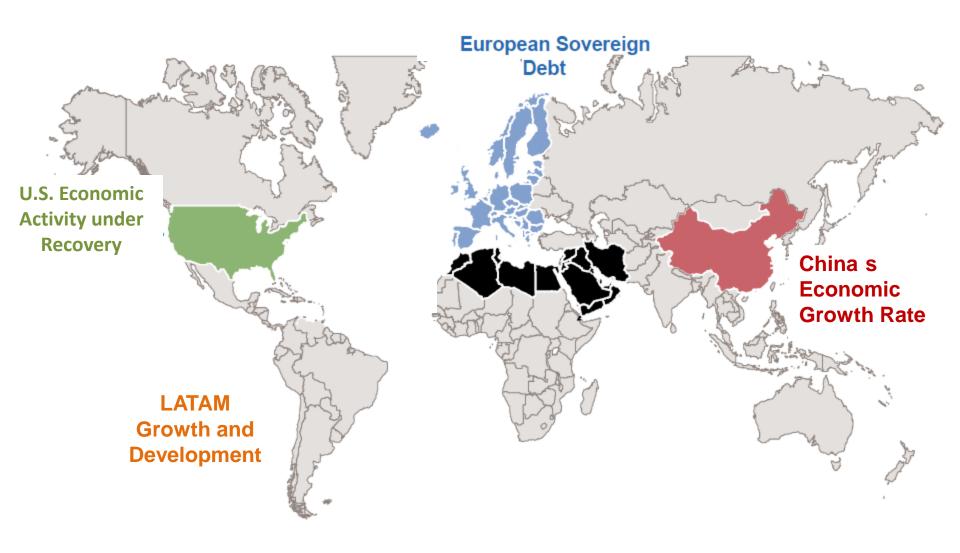
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#### Areas to watch

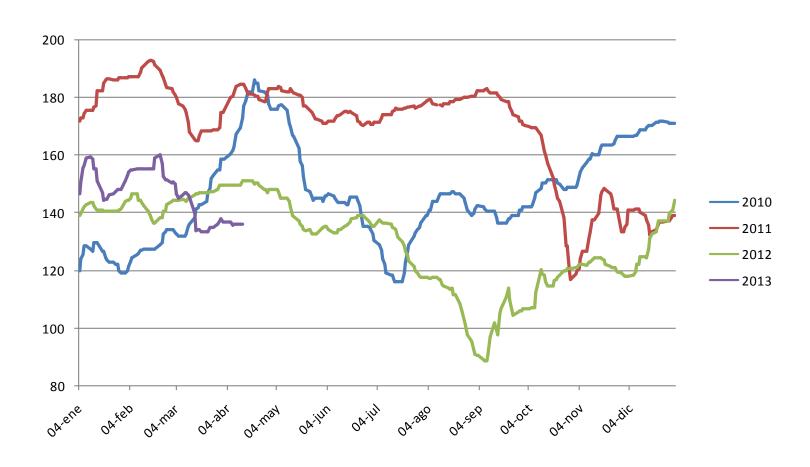




#### Iron ore spot prices

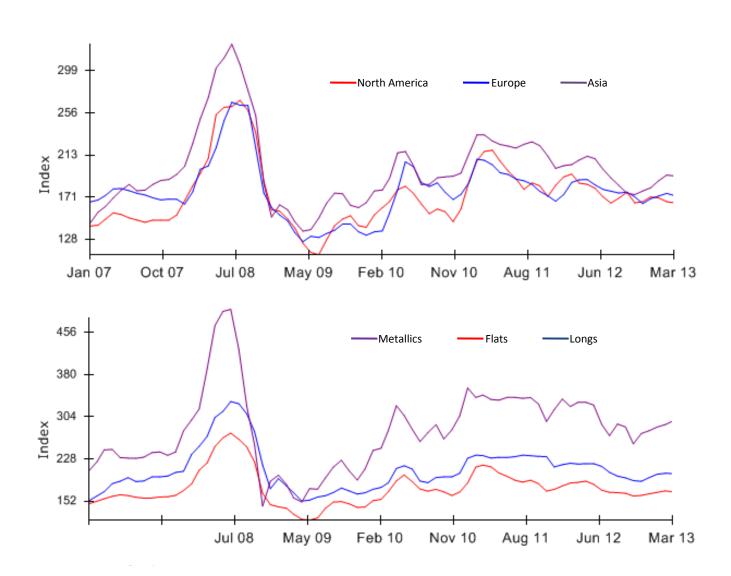


#### Iron ore Fines 62% CFR North China (US\$/t)



### Evolution of steel prices

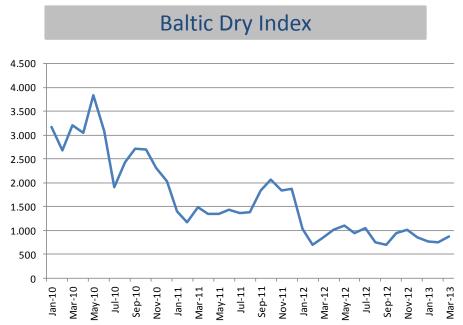




### Evolution of key raw materials







### Growing world steel and China's production





In 2012, the WORLD Crude Steel production was 1.549 MT, a 1.4 % growth over 2011



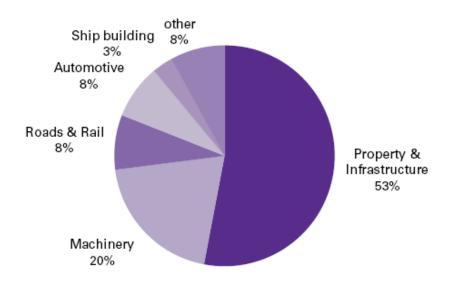
In 2012, China crude steel production grew a 3,2% and the iron ore imports grew 8,3%.

Source: WSA, Feb 2013

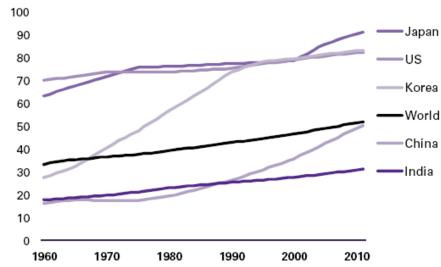
#### Infrastructure and urbanization in China



#### China steel consumption by end use



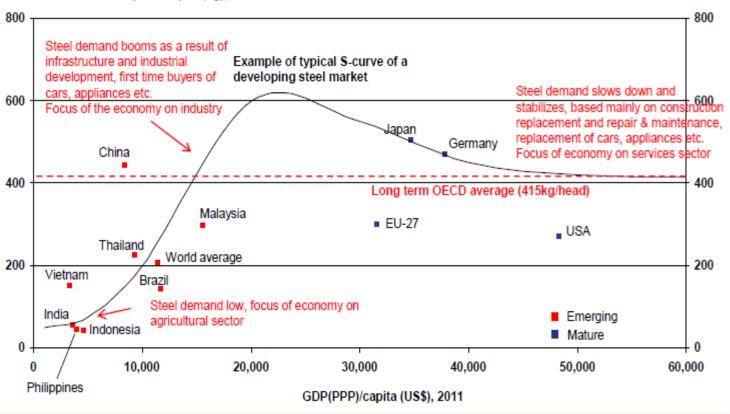
#### **Urban population (% of total)**



#### Sustained growth of steel consumption





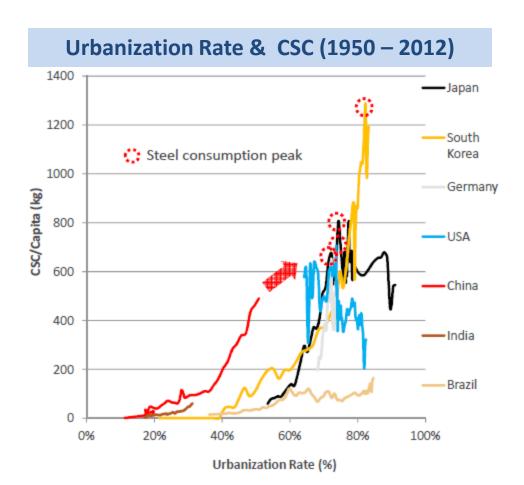


Source: WSA, CIA, Tata Steel Construction Centre NL, SteelConsult

February 2013

#### Potential growth for Chinese steel consumption





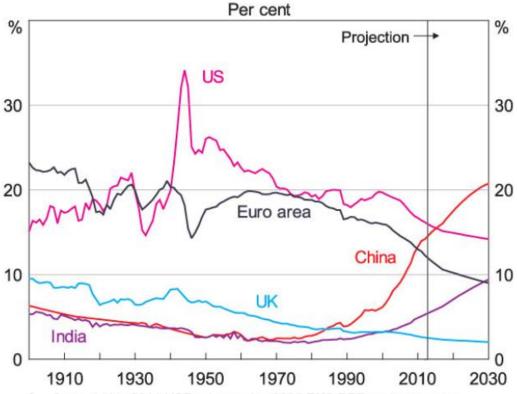
- Urbanization trend indicates further potential for Chinese steel consumption (CSC)
- Steel production per capita in most developed countries only peaked when urbanization rate was above 70%
- China's urbanization rate was around 52% in 2012. Assuming China urbanizes at approximately 1.8% pa., another 10 years are needed to reach 70% (2021)

Source: Vale, February 2013

### World economy increasingly led by China





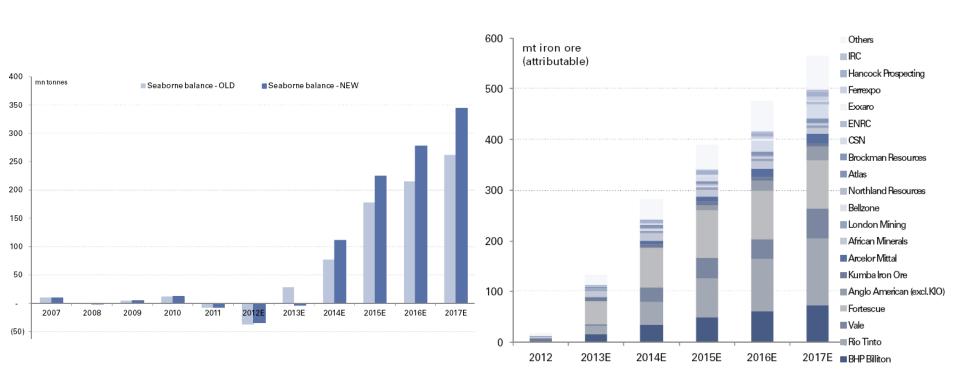


\* Converted to 2011 USD prices using 2005 EKS PPP exchange rates Sources: Groningen Growth and Development Centre; IMF; RBA; The Conference Board Total Economy Database

#### Seaborne iron ore supply - demand balance

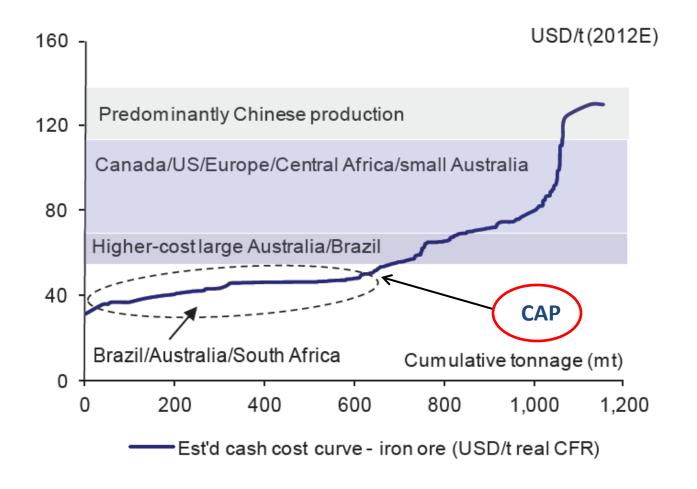


68% (381 million MT) of total potential capacity addition comes from the Big 4 (Rio Tinto, Vale, BHP Billiton and Fortescue)



#### Iron ore cash cost curve





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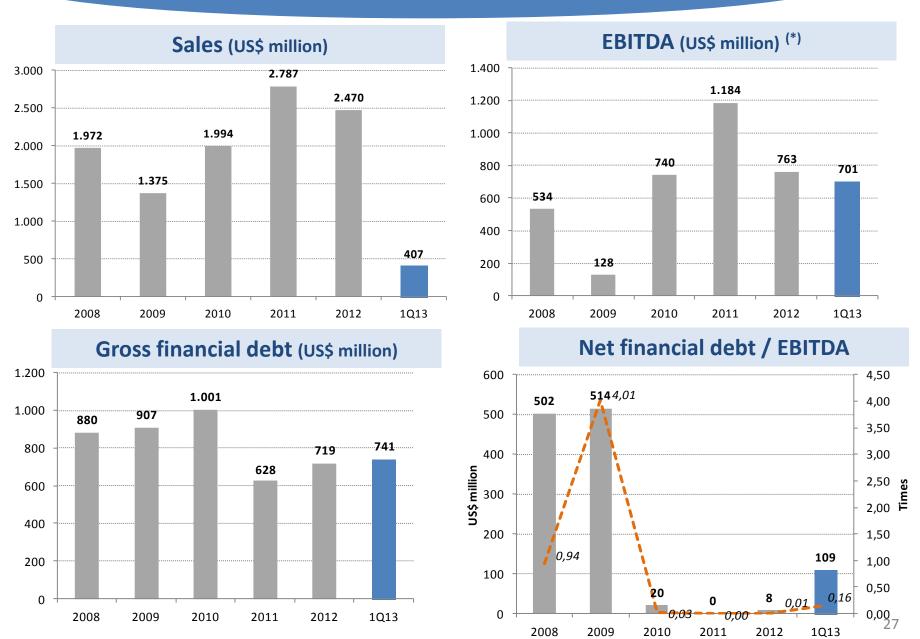
## Financial evolution



USD Million	2008	2009	2010	2011	2012	1Q13
Sales	1.972	1.375	1.994	2.787	2.470	407
EBITDA	534	128	740	1.184	764	138
EBITDA Margin	27,1%	9,3%	37,1%	42,5%	30,9%	33,8%
Net Income	291	25	590	442	231	45
Cash	379	393	981	883	711	631
Gross Financial debt	880	907	1.001	628	719	741
Net Financial debt	501	514	20	-255	8	109
Net Financial Debt /EBITDA	0,94	4,01	0,03	-0,22	0,01	0,16
Capex	161	142	207	282	777	248

#### Financial perfomance

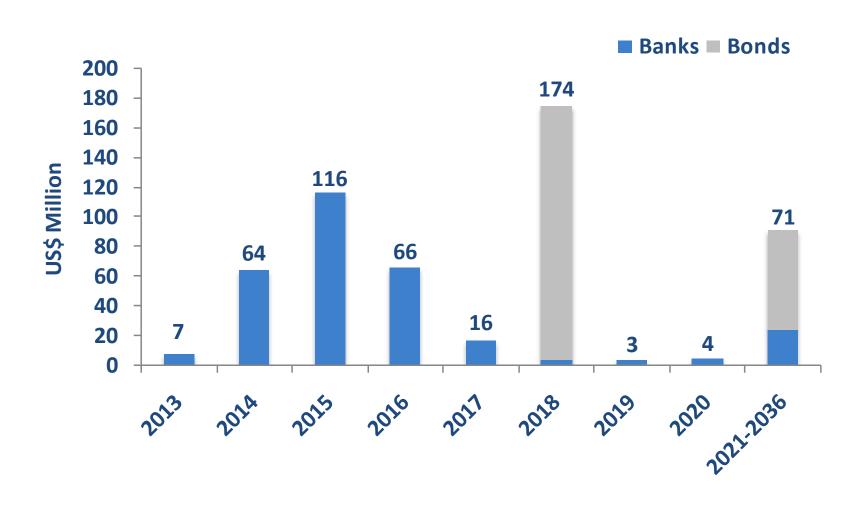




(\*) EBITDA = Gross Margin – S&A Expenses + Depreciation + Amortization, over the last twelve months

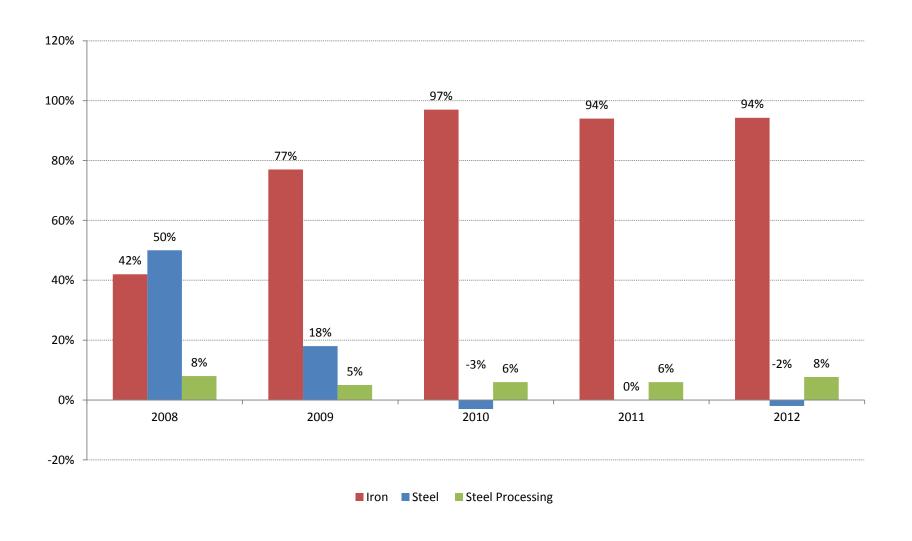
### Debt maturity profile





## EBITDA contribution by business





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#### Development program underway





#### Los Colorados (brownfield expansion)

- Current production: 5.2 million tonnes / Pellets and pellet feed
- Projected increase: 2.0 million tonnes / Pellet Feed
- Under construction and estimated production start-up: 3Q 2013
- CAPEX: US\$ 438 million



#### **Cerro Negro Norte (greenfield expansion)**

- Production: 4.0 million tonnes / Pellet feed
- Under construction and estimated production start-up: February 2014
- CAPEX: US\$ 959 million

#### Development program underway





#### **Romeral Phase V**

- Mine life extension
- Under construction and estimated start-up: 1S 2014
- CAPEX: US\$ 198 million

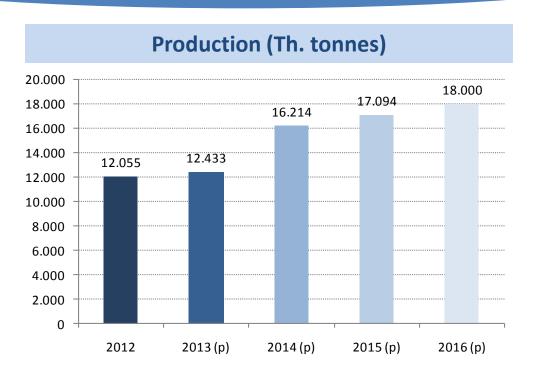


#### **Desalination Plant**

- Capacity up to 400 lt/s
- Under construction and estimated start-up: September 2013
- CAPEX: US\$ 360 million

#### Iron ore – Production capacity





- The market projects a stronger demand for high quality pellet feed
- In 2012 the average cash cost per ton was US\$ 48,76 (FOB)
- Financing of existing expansion projects would be mainly through internal cash generation
- Construction of a Desalination Plant (up to 600 lt/s) will cover water needs of Cerro Negro Norte project and third parties mining operations in the zone
- Investment in exploration will continue to improve knowledge of our mining property for future development and growth

#### Steel



#### **Steel Production**

- Domestic demand for steel is strongly influenced by Construction and Mining sectors. Demand for long steel in Chile substantially exceeds that for flat steel, due to the dinamism of the above mentioned industries
- Optimization of its steel production capabilities, through a gradual reorientation towards long steels
- Substantial global overcapacity in steel production, a significant obstacle to an increase in CAP's steel capacity
- Operational focus in cost efficiency and optimization of product lines and seeking commercialization synergies with steel processing business
- Main goal is to secure a domestic market share with tonnages of CAP's own steel and/or alternatively imported material

#### **Steel Processing**

- Main focus is to serve the construction, industry and infrastructure sectors
- Chile is Latin America's most advanced user of steel in construction
- Operating at full capacity in Chile since 2010, following the country's GDP
- Growth focus in Peru and interest to enter Colombia and/or Brazil markets



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#### Strong fundamentals



- Substantial growth in the iron ore business
- Further expansion to 30 40 million tonnes possible through iron ore development projects currently under consideration
- Steel strategy to maintain its predominant position in Chile and have at least neutral EBITDA contribution to CAP Group
- CAP group is well positioned to benefit from a high growth potential of the steel processing business in Latin America
- Strong financial position provides viability to growth objectives



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